#### **ROBERTO MINI**

**Head of Transformation & Customer Management** 



1.
DISTRIBUTION
MODEL

>>>> Phygital (Physical and Digital) sales model

>>> Three distribution channels: Corporate, Online, Retail with dedicated service models

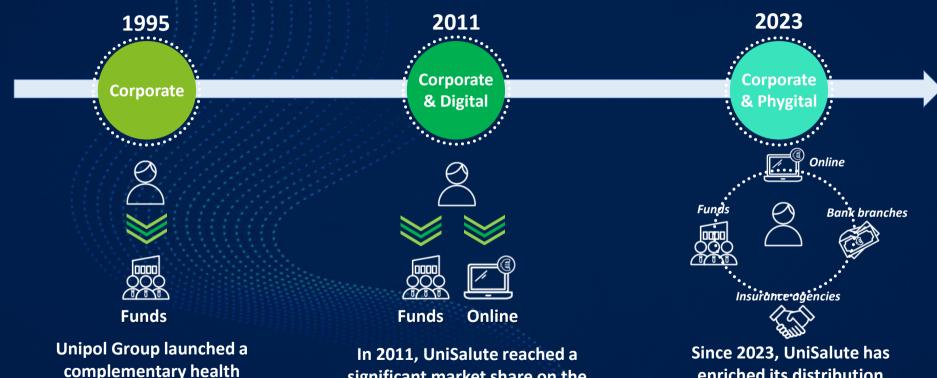
UniSalute Operations

2. OPERATING MODEL

- After-sales model segmented by Customer type (Individual vs. Collective)
- >>> Multi-channel customer access to services



# **Evolution of the UniSalute distribution model from single channel to Phygital**



complementary health significant market share on the insurance for funds or complementary health insurance companies market and launched an online offer (UniSalute is born) for retail segment

enriched its distribution channel, launching a health offer via insurance and bank branches

## Retail Channel sales process based on simplified steps, digital signatures and premium instalments

### SIMPLIFIED FRONT-END SALES PROCESS

Simplified and highly usable sales system for use beyond branches



#### INSTALLMENT PAYMENTS

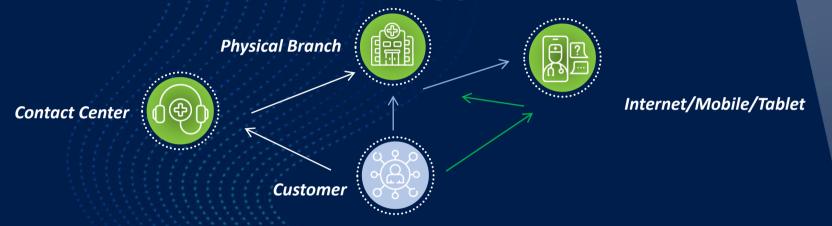
Monthly premium to allow purchases with costs spread over the duration of the policy

### DIGITAL SIGNING OF CONTRACTS

Digital signature for the purchase of products through all channels (Branch, App, Site, Customer's Home)



In addition to activating individual sales channels (physical agencies, digital channels), multichannel solutions will become increasingly available



The distribution model is evolving in two directions:

- increase in sales channels (e.g. purchases in App or via the Contact Center)
- definition of cross-channel sales strategies (e.g. online quote, purchase at physical branch)



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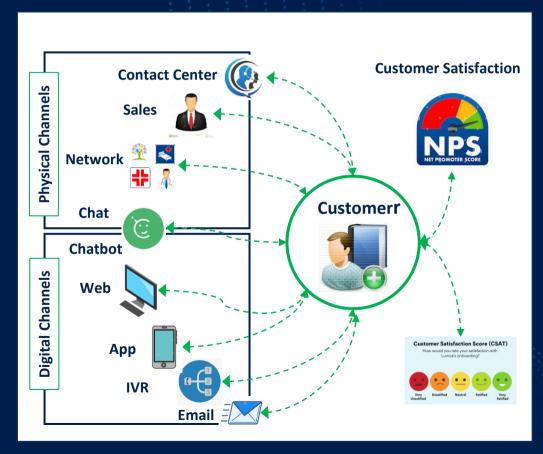
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## After-sales model and measurement of Customer satisfaction



- Whisalute has an omnichable channel after-sales model
- Customers can freely interact with UniSalute through physical and digital channels and multi-channel processes
- Customer satisfaction is closely monitored



### **UniSalute Operational Profile**

UniSalute operations are characterized by internal specific know-how, assests and an omnichannel delivery model easily accessed by customers



Call Center of 430 people

Multichannel service model (app, web, chat chatbot, phone)

**Scientific committee** 

of indipendent members
Fraud management and recoveries
claim dedicated structure



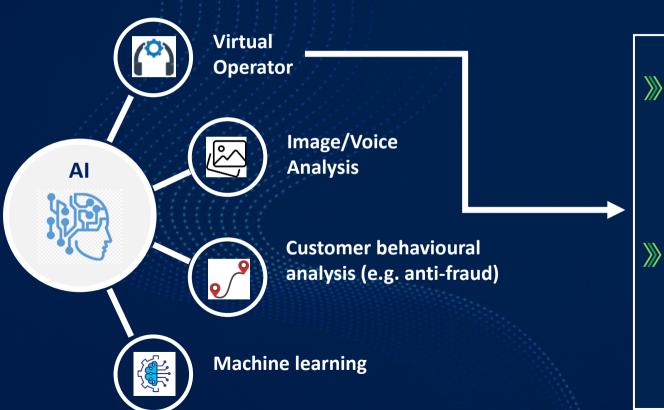
# MULTICHANNEL ACCESS for information and operations: key feature of the after-sales model

Customers can use the UNISALUTE APP and web ACCOUNT to:

- **BOOK HEALTH SERVICES** at affiliated facilities
- **REQUEST REIMBURSEMENTS** by quickly uploading documentation in digital format
- View **ACCOUNT STATEMENTS** and check the status of claims
- Update **PERSONAL INFORMATION** and bank details
- View **PLAN BENEFITS** and **AFFILIATED FACILITIES**



### Unisalute Chats and Chatbots: introducing AI to the service model



Chat Channel activated in 2021 with a Chatbot solution supplemented by Live Chat

The model will be developed in line with the new opportunities offered by Chat Gpt solutions

#### **UniSalute Service Model**

#### **Focus on User and Customer Experience**

- ACTIVATION OF EVOLVED AND INTEGRATED IT PLATFORMS
- MULTICHANNEL model to support sales and after-sales processes

- EVOLUTION OF THE DIGITAL AFTER-SALES CUSTOMER EXPERIENCE (App, Site, Chat, ChatBot)
- E2E MONITORING of CUSTOMER SATISFACTION with the service (Customer Satisfaction and NPS)



A catalogue of projects and tools to further develop the offer and provision of health services



### **UniSalute Model at a glance**

Attention to
the specific needs and
requirements of
DISTRIBUTION NETWORKS

Monitoring of the AFTER-SALES process and E2E CUSTOMER SATISFACTION

"INTEGRATED" technological, process and SERVICE INNOVATION



